



The ADRR

The American Downtown Revitalization Review

Bringing Back Downtown Retail After COVID-19

Today's Moderator:

BILL RYAN

Community Business Development Specialist

Contact

william.ryan@wisc.edu





Bringing Back Downtown Retail after COVID-19

Today's Panelist



Michael J. Berne, President, MJB Consulting Michael is one of North

America's leading experts and futurists on urban and Downtown/Main Street districts as well as the retail industry more generally.





Kristen Fish-Peterson, Partner, Redevelopment Resources

Kristen Fish-Peterson has 20 years of direct experience leading the business development efforts of a municipality and working in both media and manufacturing sectors.





N. David Milder, President, DANTH, Inc., and Founding Editor of The ADRR

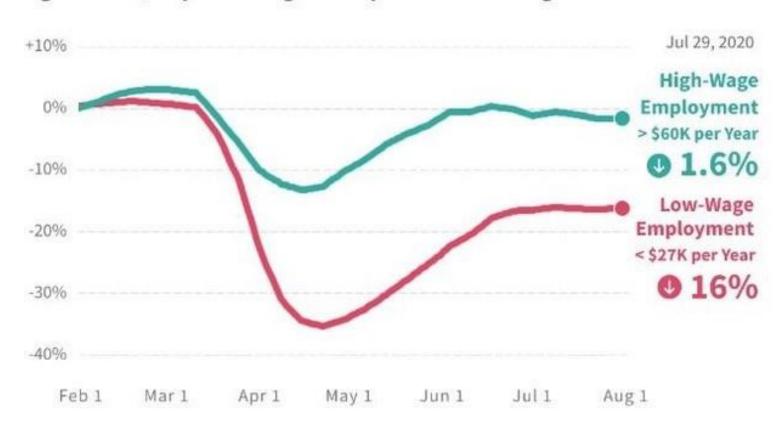
David has completed leading-edge work on downtown central social districts, arts districts, multichannel retailing as well as numerous retail assessments and downtown revitalization strategies across the United States

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Recession has Nearly Ended for High-Wage Workers, but Job Losses Persist for Low-Wage Workers

While employment rates have rebounded to nearly pre-COVID-19 levels for highwage workers, they remain significantly lower for low-wage workers.



MISSOURI STAR QUILT CO



Company Info

- \$20 million annual sales
- 200+ employees
- Owns 20 buildings; has B&M store
- Part owner of three restaurants
- Sends thousands of packages daily
- ORDERS COME VIA INTERNET

Its Town, Hamilton, MO

- Population: 1,711
- Median Income: \$28,214
- Average Income: \$42,555
- Have Bach degree+:
 6.6%
- Closest big cities:
 - 47 miles to Saint Joseph
 - 62 miles to Independence

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Mitchell Park in Greenport, NY – year-round population 2,200





- Has a strong flow of tourists in season (many shops close in winter)
- The park has an antique carrousel, marina and winter skating rink on a waterfront location
- Cost about \$14.9 million to build
- Costs about \$1 million/year to operate. Most of the costs are covered by user fees
- Reportedly gets about 390,000 visitors/year

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Operating Characteristics of Successful Downtown Retail

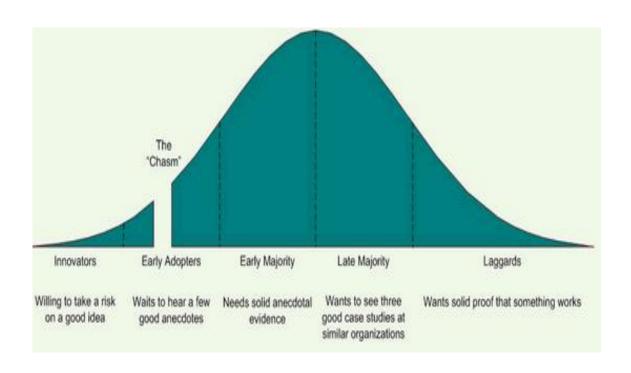


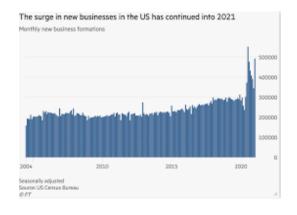
Retail Categories with Likelihood of Succeeding in Downtown

Specialty / Pets, Supplies, Personal Care Organic Grooming Grocery Health Wine Beer Ice Cream Specialties Liquor Home Health Clothing Experiential Aids / Boutiques Retail Pharmacy

Table 1. Estimated Quarterly U.S. Retail Sales: Total and E-commerce¹ (Estimates are based on data from the Monthly Retail Trade Survey and administrative records.)

Quarter	Retail Sales (millions of dollars)		E-commerce as a Percent of	Percent Change From Prior Quarter		Percent Change From Same Quarter A Year Ago	
	Total	E-commerce	Total	Total	E-commerce	Total	E-commerce
Adjusted ²							
4th quarter 2020(p)	1,476,952	206,666	14.0	0.5	-1.2	6.9	32.1
3rd quarter 2020(r)	1,469,769	209,251	14.2	12.1	-1.1	7.0	36.6
2nd quarter 2020	1,311,345	211,595	16.1	-3.8	31.9	-3.5	44.5
Lst quarter 2020	1,363,543	160,414	11.8	-1.3	2.6	2.1	14.8
4th quarter 2019(r)	1,381,381	156,391	11.3	0.6	2.1	3.9	16.5





Thank you for joining us today!

